# 2011/12 Year End Performance Report – 23<sup>rd</sup> July 2012

#### Strategic Director Places & Organisational Capacity

### 1.0 2011/12 YEAR END PERFORMANCE UPDATE

- 1.0.1 This section provides a high level summary of the key performance headlines for the twelve months of 2011/12.
- 1.0.2 During 2011/12, the Performance & Partnerships Team centrally monitored a range of measures underpinning service objectives across the organisation. Many of these were newly developed local performance measures, which were developed and managed internally throughout 2011/12 in order to establish baseline data to inform future target-setting.
- 1.0.3 For external reporting purposes, the Council reported on a basket of measures retained within service plans from the former National Indicator Set, and former Best Value performance measures 40 measures in total. Of these 40 measures, 28 were reported on a quarterly basis.

#### **1.1** Performance Measure Tolerances (Red/Amber/Green ratings)

The Council's electronic Monitoring and Performance System (CorVu) was pre-populated with a five percent tolerance against the targets set by service areas, meaning that the system assigned a 'red' assessment to performance data 5% (or more) short of the target, an 'amber' assessment to data within 5% of the target, and a 'green' assessment to data performing on or above target. Where strong cases were made for the revision of tolerances in 2011/12 (e.g. where a 5% tolerance is not appropriate due to a measure's data return format), the Team revised tolerances to support individual targets. In all other circumstances, the 5% tolerance remained in place for performance measure reporting in 2011/12.

Although no performance target was set for NI 112 (under 18 conception rate) in 2011/12, performance has been assessed to be 'green' based on a reduction since 2010/11 and based on favourable comparisons when benchmarked both regionally and nationally.

# 2011/12 PERFORMANCE AGAINST TARGET

Performance assessments (red; amber; green) were made based on performance against target.



11/12 Actual vs Target

**45%** of measures either achieved or exceeded their target at 2011/12 Year End.

However 32.5% did not achieve their quarterly target, they included:

| Directorate                | Reference | Definition                                                                                                           |  |  |  |
|----------------------------|-----------|----------------------------------------------------------------------------------------------------------------------|--|--|--|
| Adults                     | NI 130    | Social care clients receiving Self Directed Support                                                                  |  |  |  |
| Children's and<br>Families | NI 59     | Initial assessments for children's social care carried out within 7 working days of referral                         |  |  |  |
|                            | NI 60     | Core assessments for children's social care<br>that were carried out within 35 working days of<br>their commencement |  |  |  |
|                            | NI 63     | Stability of placements of looked after children: length of placement                                                |  |  |  |
|                            | NI 68     | Referrals to children's social care going on to initial assessment                                                   |  |  |  |
| Places &                   | NI 154    | Net additional homes provided                                                                                        |  |  |  |
| Organisational             | NI 155    | Number of affordable homes delivered                                                                                 |  |  |  |
| Capacity                   | NI 157a   | Processing of planning applications (major)                                                                          |  |  |  |
|                            | NI 157b   | Processing of planning applications (minor)                                                                          |  |  |  |
|                            | NI 157c   | Processing of planning applications (other)                                                                          |  |  |  |
|                            | NI 168    | Principal roads where maintenance should be considered                                                               |  |  |  |
|                            | NI 182    | Satisfaction of businesses with local authority regulation services                                                  |  |  |  |
|                            | NI 188    | Adapting to climate change                                                                                           |  |  |  |

(See Annex 3 Appendix 1 for further detail)

### YEAR ON YEAR DIRECTION OF TRAVEL

Performance assessments (red; amber; green) have been made based on current performance compared to 2010/11 Year End.



Mar 11 vs Mar 12

The **25%** of measures which failed to achieve the same level of performance when compared to the same period last year were:

| Directorate    | Reference                            | Definition                                        |
|----------------|--------------------------------------|---------------------------------------------------|
| Children's and | NI 59                                | Initial assessments for children's social care    |
| Families       |                                      | carried out within 7 working days of referral     |
|                | NI 60                                | Core assessments for children's social care       |
|                |                                      | that were carried out within 35 working days of   |
|                |                                      | their commencement                                |
|                | NI 63                                | Stability of placements of looked after children: |
|                |                                      | length of placement                               |
|                | NI 64                                | Child Protection Plans lasting 2 years or more    |
| Places &       | Number of affordable homes delivered |                                                   |
| Organisational | NI 157a                              | Processing of planning applications (major)       |
| Capacity       | NI 157b                              | Processing of planning applications (minor)       |
|                | NI 157c                              | Processing of planning applications (other)       |
|                | NI 168                               | Principal roads where maintenance should be       |
|                |                                      | considered                                        |
| Human          | BV 12                                | Working days lost due to sickness absence         |
| Resources      |                                      |                                                   |

(See Annex 3 Appendix 1 for further detail)

# QUARTER ON QUARTER PERFORMANCE

Performance assessments (red; amber; green) have been made based on current performance compared to the previous quarter's data.



# Dec 11 vs Mar 12

The **25%** which did not meet the same level of performance as last quarter comprises:

| Directorate                            | Reference | Definition                                                                                                           |  |  |  |
|----------------------------------------|-----------|----------------------------------------------------------------------------------------------------------------------|--|--|--|
| Adults                                 | NI 141    | Percentage of vulnerable people achieving<br>independent living                                                      |  |  |  |
|                                        | NI 142    | Percentage of vulnerable people who are supported to maintain independent living                                     |  |  |  |
| Children's and<br>Families             | NI 19     | Rate of proven re-offending by young offenders                                                                       |  |  |  |
|                                        | NI 59     | Initial assessments for children's social care carried out within 7 working days of referral                         |  |  |  |
|                                        | NI 60     | Core assessments for children's social care<br>that were carried out within 35 working days of<br>their commencement |  |  |  |
|                                        | NI 65     | Children becoming the subject of a Child<br>Protection Plan for a second or subsequent<br>time                       |  |  |  |
| Places &<br>Organisational<br>Capacity | NI 157a   | Processing of planning applications (major)                                                                          |  |  |  |
|                                        | NI 157b   | Processing of planning applications (minor)                                                                          |  |  |  |
|                                        | NI 168    | Principal roads where maintenance should be considered                                                               |  |  |  |
| Human<br>Resources                     | BV 12     | Working days lost due to sickness absence                                                                            |  |  |  |

(See Annex 3 Appendix 1 for further detail)

The data comparisons above show that there are six measures in particular that are failing to achieve their in-year targets, failing to achieve the same level of performance when compared to the same period last year and performance has deteriorated when compared to the last quarter. Details of these two measures are listed below.

| Measure                                                                                                                               | Polarity | Current<br>Performance<br>(Mar 2012) | Target<br>(Mar 2012) | Result<br>(Mar 2011) | Result<br>(Dec 2011) |
|---------------------------------------------------------------------------------------------------------------------------------------|----------|--------------------------------------|----------------------|----------------------|----------------------|
| <b>NI 59</b> - Initial<br>assessments for<br>children's social care<br>carried out within 7<br>working days of referral               | High     | 46.8%                                | 75.0%                | 56.0%                | 55.23%               |
| NI 60 - Core<br>assessments for<br>children's social care<br>that were carried out<br>within 35 working days<br>of their commencement | High     | 58.0%                                | 70.0%                | 63.0%                | 60.0%                |
| <b>NI 157a -</b><br>Processing of planning<br>applications (major)                                                                    | High     | 31.3%                                | 67.0%                | 60.71%               | 37.5%                |
| <b>NI 157b -</b><br>Processing of planning<br>applications (minor)                                                                    | High     | 51.7%                                | 83.0%                | 68.8%                | 53.39%               |
| <b>NI 168</b> - Principal roads<br>where maintenance<br>should be considered                                                          | Low      | 6.0%                                 | 5.0%                 | 5.0%                 | 5.0%                 |
| <b>BV 12 -</b> Working days lost due to sickness absence                                                                              | Low      | 9.16 days                            | 9.0 days             | 8.19 days            | 6.33 days            |